

NOTICE
of 30 June 2026
on convening the Extraordinary General Meeting
of CARLSON INVESTMENTS Societas Europaea with its registered office in Warsaw
for 29 July 2026

I. Date, time and place of the General Meeting and detailed agenda

I.1. Date, time and place of the general meeting

Acting pursuant to Art. 398 § 2 and Art. 399 § 1, as well as Art. 402¹ and Art. 402² of the Commercial Companies Code (hereinafter: the “CCC”), the Management Board of CARLSON INVESTMENTS SE with its registered office in Warsaw, entered in the register of entrepreneurs maintained by the District Court for the Capital City of Warsaw in Warsaw, 13th Commercial Division of the National Court Register, under KRS number 0000965148 (the “Company”), convenes an Extraordinary General Meeting for 29 July 2026 at 11:00 a.m., to be held in Warsaw, at the Notarial Office of Piotr Pełczyński, Notary, Al. Niepodległości 217, unit 7, 02-087 Warsaw.

I.2. Detailed agenda:

1. Opening of the Extraordinary General Meeting and election of the Chairperson.
2. Confirmation that the General Meeting has been duly convened and is capable of adopting resolutions.
3. Adoption of the agenda.
4. Adoption of resolutions on:
 - 1) changes in the composition of the Company’s Supervisory Board;
5. Closing of the Meeting.

II. Procedures concerning participation in the general meeting

II.1. Shareholder’s right to request that specific matters be placed on the agenda

Pursuant to Art. 401 § 1 of the CCC, a shareholder or shareholders representing at least one twentieth of the share capital may request that specific matters be placed on the agenda of the next general meeting. The request should be submitted to the Company’s Management Board no later than twenty-one days before the scheduled date of the Meeting, i.e. by 8 July 2026, and should include grounds or a draft resolution concerning the proposed agenda item. The request may be submitted electronically to the e-mail address: office@carlsonvc.com. The request should be accompanied, in PDF format, by relevant documents confirming the shareholder’s/shareholders’ entitlement (i.e. representing at least 1/20 of the share capital), and if the applicant(s) is/are not a natural person, also by a current excerpt from the relevant register in PDF format. Announcement of changes to the agenda introduced at the request of the shareholder(s) shall be made eighteen days before the date of the General Meeting, in the manner appropriate for convening the General Meeting.

II.2. Shareholder’s right to submit draft resolutions concerning matters included in the agenda or matters to be included in the agenda before the date of the General Meeting

A shareholder or shareholders requesting that specific matters be placed on the agenda must attach to the above request a certificate/depository certificate issued by the competent entity, confirming that the shareholder or shareholders hold the portion of the Company’s share capital required to submit the above request as at the date of submission of the request.

In addition, persons acting on behalf of an institutional shareholder or shareholders, or shareholders that are legal persons or other entities, where confirmation of representation requires submission of relevant documents specifying the rules of representation applicable to such shareholder/shareholders, should attach to the above request the originals or certified copies of such documents (in accordance with the applicable laws). If further powers of attorney have been granted, the continuity of authorisation must be demonstrated.

The obligation to attach the documents referred to above applies to both written and electronic forms of the request, in the form appropriate for each. A written request, together with a complete set of attachments, should be submitted against confirmation of receipt at the Company's registered office at: Rondo ONZ 1, level 10, 00-124 Warsaw, or sent to the Company, by registered mail with return receipt requested, to the above address.

If the electronic form is used, the request together with the attachments should be sent to the e-mail address: office@carlsonvc.com.

All documents should be sent in PDF format as attachments to the message.

The Company may take measures, proportionate to the purpose, aimed at identifying the shareholder or shareholders and verifying the validity of the documents sent. The Management Board shall promptly, but no later than eighteen days before the scheduled date of the General Meeting, announce changes to the agenda introduced at the request of a shareholder. The announcement shall be made in the manner appropriate for convening the General Meeting.

II.3. Shareholder's right to submit draft resolutions concerning matters included in the agenda during the General Meeting

Each shareholder may submit draft resolutions concerning matters included in the agenda during the General Meeting.

II.4. Manner of exercising voting rights by proxy, including information on forms used for voting by proxy and the manner of notifying the Company, by electronic means of communication, of the appointment of a proxy

II.4.1. A shareholder who is a natural person may participate in the General Meeting and exercise voting rights in person or by proxy. A template form enabling voting rights to be exercised by proxy is available on the Company's website at <https://carlsonvc.com/>

II.4.2. A shareholder that is not a natural person may participate in the General Meeting and exercise voting rights through a person authorised to make declarations of will on its behalf or through a proxy. Representatives of such entities should present current extracts from the register listing the persons authorised to represent those entities.

II.4.3. A power of attorney should be granted in writing or in electronic form.

II.4.4. Notice of granting a power of attorney in electronic form should be sent by the shareholder entitled to participate in the General Meeting at least 3 days before the date of the General Meeting to the e-mail address: office@carlsonvc.com. The information on the power of attorney should also specify the scope of the power of attorney by indicating the number of shares from which voting rights will be exercised and the proxy, as well as a copy of the power of attorney document or its content.

II.4.5. In order to verify the validity of a power of attorney granted electronically, the Company has the right to take actions related to the identification of the shareholder and the proxy, in particular the right to send a return question electronically and the right to contact them by telephone. Failure to answer questions asked during verification shall be treated as inability to verify the granting of the power of attorney and shall constitute grounds for refusing to admit the proxy to participate in the General Meeting.

II.4.6. Upon arrival at the General Meeting, before signing the attendance list, the proxy should present the power of attorney document or a copy of the power of attorney granted electronically (a printout of the e-mail containing the content of the power of attorney), as well as a document enabling the proxy's identity to be established. If the power of attorney is granted by a principal that is not a natural person, a current excerpt of the principal from the relevant register should also be presented.

II.4.7. The proxy exercises all rights of the shareholder at the General Meeting, unless the power of attorney provides otherwise. The proxy may grant further powers of attorney if this follows from the content of the power of attorney. The proxy may represent more than one shareholder and vote differently from the shares of each shareholder.

II.4.8. A shareholder holding shares recorded in more than one securities account may appoint separate proxies to exercise rights attached to shares recorded in each account.

II.5. Possibility and manner of participating in the general meeting by electronic means of communication and the manner of speaking during the general meeting by electronic means of communication.

The Company does not provide for the possibility of participating or speaking during the General Meeting by electronic means of communication.

II.6. Possibility and manner of exercising voting rights by postal ballot or by electronic means of communication.

The Company does not provide for the possibility of exercising voting rights during the General Meeting by electronic means of communication or by postal ballot.

II.7. Shareholder's right to ask questions concerning matters included in the agenda of the general meeting

During the General Meeting, a shareholder has the right to ask questions concerning matters included in the agenda of the General Meeting. Pursuant to Art. 428 of the CCC, during the General Meeting the management board is obliged, at a shareholder's request, to provide information concerning the Company if this is justified for the assessment of a matter included in the agenda. The management board refuses to provide information if this could cause damage to the Company, an affiliated company or a subsidiary, in particular by disclosing technical, commercial or organisational secrets of the enterprise. A management board member may also refuse to provide information if providing it could constitute grounds for his or her criminal, civil or administrative liability. An answer is deemed to have been provided if the relevant information is available on the Company's website in a section dedicated to questions asked by shareholders and answers provided to them, i.e. <https://carlsonvc.com/>

The Management Board may also provide information in writing outside the General Meeting if there are important reasons for doing so. The Management Board is obliged to provide information no later than within two weeks from the date on which the request is made during the General Meeting. If a shareholder submits a request outside the General Meeting for information concerning the Company, the management board may provide the shareholder with information in writing, subject to the limitations arising from Art. 428 § 2 of the CCC. In the documentation submitted to the next General Meeting, the management board shall disclose in writing information provided to a shareholder outside the General Meeting, together with the date of its provision and the person to whom it was provided. Information submitted to the next General Meeting may omit information disclosed to the public and information provided during the General Meeting. Pursuant to Art. 429 of the CCC, a shareholder who was refused disclosure of requested information during the General Meeting and who raised an objection to the minutes may file an application with the registration court to oblige the management board to provide the information. The application should be filed within one week from the end of the General Meeting at which the information was refused. A shareholder may also file an application with the registration court to oblige

the Company to announce information provided to another shareholder outside the General Meeting.

III. Record date, right to participate in the general meeting, list of shareholders

III.1. Pursuant to Art. 406¹ § 1 of the CCC, the right to participate in the General Meeting is held by persons who are shareholders of the Company sixteen days before the date of the General Meeting (record date for participation in the General Meeting), i.e. on 13 July 2026. Pledgees and usufructuaries with voting rights are entitled to participate in the Company's General Meeting if they are registered in the securities account on the record date for participation in the general meeting on the record date for participation in the General Meeting (Art. 406² of the CCC). The record date for participation in the General Meeting is uniform for holders of bearer shares and registered shares. The list of persons entitled from shares, and pledgees and usufructuaries with voting rights, to participate in the general meeting of a public company is established by the company on the basis of a list prepared by the entity operating the securities depository. The entity operating the securities depository prepares the list referred to in the preceding sentence on the basis of lists provided no later than twelve days before the date of the general meeting by entities authorised under the Act of 29 July 2005 on Trading in Financial Instruments. The basis for preparing the lists provided to the entity operating the securities depository is the registered certificates of the right to participate in the general meeting of a public company. The entity operating the securities depository makes the list referred to in the preceding sentence available to the public company by electronic means no later than one week before the date of the general meeting. If, for technical reasons, the list cannot be made available in this manner, the entity operating the securities depository issues it in the form of a written document no later than six days before the date of the general meeting; the document is issued at the registered office of that entity's management body.

III.2. Pursuant to Art. 406³ of the CCC, in order to ensure participation in the General Meeting, a shareholder entitled from dematerialised shares should request, not earlier than after the announcement convening the General Meeting and not later than on the first weekday after the record date for participation in the general meeting (i.e. 14 July 2026), that the entity operating the securities account issue a registered certificate of the right to participate in the General Meeting.

The certificate should contain all information referred to in Art. 406³ § 1 of the CCC, i.e.:

- 1) business name (name), registered office, address and seal of the issuer, and certificate number;
- 2) number of shares;
- 3) separate designation of shares referred to in Art. 55 of the Act of 29 July 2005 on Trading in Financial Instruments;
- 4) business name (name), registered office and address of the public company that issued the shares;
- 5) nominal value of shares;
- 6) name and surname or business name (name) of the person entitled from the shares, pledgee or usufructuary;
- 7) registered office (place of residence) and address of the person entitled from the shares, pledgee or usufructuary;
- 8) purpose of issuing the certificate;
- 9) note indicating who holds the voting rights attached to the shares;
- 10) date and place of issue of the certificate;

11) signature of the person authorised to issue the certificate.

III.3. The list of Shareholders entitled to participate in the General Meeting, in accordance with Art. 407 § 1 of the CCC, shall be available for inspection for three weekdays before the date of the General Meeting from 9:00 a.m. to 5:00 p.m. at the Company's Office in Warsaw at Rondo ONZ 1, level 10, 00-124 Warsaw (Rondo1 Office Building). Materials concerning matters included in the agenda shall also be made available to shareholders there within the time limits and on the terms provided for in the Commercial Companies Code. A shareholder may request that the list of shareholders entitled to participate in the General Meeting be sent to him or her free of charge by e-mail, indicating the shareholder's own e-mail address to which the list should be sent. Such a request may be sent electronically to the Company's e-mail address: office@carlsonvc.com. A shareholder has the right to request copies of motions concerning matters included in the agenda within one week before the General Meeting. If voting rights attached to shares are held by a pledgee or usufructuary, this circumstance shall be indicated in the list of shareholders at the request of the entitled person. office@carlsonvc.com

IV. Access to documentation and information

IV.1. The full text of the documentation to be presented to the Extraordinary General Meeting, together with draft resolutions, shall be made available on the Company's website at <https://carlsonvc.com/pl/relacje-inwestorskie/walne-zgromadzenie/> Comments of the Company's Management Board or Supervisory Board concerning matters included in the agenda of the Extraordinary General Meeting or matters to be included in the agenda before the date of the Extraordinary General Meeting shall be available on the Company's website immediately after they are prepared. <https://carlsonvc.com/pl/relacje-inwestorskie/walne-zgromadzenie/>

IV.2. Information concerning the Extraordinary General Meeting of CARLSON INVESTMENTS SE is available on the website www.carlsonvc.com in the Investors section. www.carlsonvc.com